Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail. The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translation.

(Stock Exchange Code 7241) May 31, 2017

## To Shareholders with Voting Rights:

Hiroyoshi Yoshiki President Futaba Industrial Co., Ltd. Azaochaya 1, Hashime-cho, Okazaki-shi, Aichi

## NOTICE OF

## THE 103RD ANNUAL GENERAL MEETING OF SHAREHOLDERS

#### Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are cordially invited to attend the 103rd Annual General Meeting of Shareholders of Futaba Industrial Co., Ltd. (the "Company"). The meeting will be held for the purposes as described below.

If you are unable to attend the meeting, you can exercise your voting rights in writing or through the Internet. Please review the Reference Documents for the General Meeting of Shareholders and exercise your voting rights in accordance with the guidance below by 4:45 p.m. on Thursday, June 15, 2017, Japan time.

**1. Date and Time:** Friday, June 16, 2017 at 10:00 a.m. Japan time

**2. Place:** Concert Hall, 4F, Okazaki City Civic Center,

15, Azakitono, Hane-cho, Okazaki-shi, Aichi, Japan

3. Meeting Agenda:

Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the Company's

103rd Fiscal Year (April 1, 2016 - March 31, 2017) and results of audits by the Accounting Auditor and the Audit & Supervisory Board of the

Consolidated Financial Statements

2. Non-consolidated Financial Statements for the Company's 103rd Fiscal Year (April 1, 2016 - March 31, 2017)

Proposals to be resolved:

**Proposal 1:** Election of 8 Directors

**Proposal 2:** Election of 1 Audit & Supervisory Board Member

**Proposal 3:** Payment of Bonuses to Directors

## 4. Information for Exercising Voting Rights

(1) Exercising Voting Rights in Writing

Please indicate your vote for or against the proposal on the enclosed Voting Rights Exercise Form, and return by mail so that it will arrive by 4:45 p.m. on Thursday, June 15, 2017, Japan time.

(2) Exercising Voting Rights through the Internet.

If exercising voting rights via the Internet, please review the "Guidance on Exercise of Voting Rights via the Internet" (available in Japanese only) and exercise your voting rights by 4:45 p.m. on Thursday, June 15, 2017, Japan time.

- (3) If voting rights are exercised multiple times, the final exercise to arrive at the Company shall be deemed the valid exercise of voting rights. Additionally, if the exercise of voting rights via the Internet and in writing via the Voting Rights Exercise Form arrive on the same date, the voting rights exercised via the Internet shall be deemed the valid exercise of voting rights.
- © When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.
- © Should the Reference Documents for the General Meeting of Shareholders, the Business Report, Consolidated Financial Statements, or Non-consolidated Financial Statements require revisions, the revised versions will be posted on the Company's website (http://www.futabasangyo.com).

# **Reference Documents for the General Meeting of Shareholders**

# **Proposals and References**

# **Proposal 1:** Election of 8 Directors

The terms of office of all 8 Directors will expire at the conclusion of this General Meeting. Accordingly, the Company proposes the election of 8 Directors.

The candidates for Directors are as follows:

No.	Name	Doot ayyonianaa maaitiana maananailiilitiaa		Number of
	(Date of birth)		Past experience, positions, responsibilities and significant concurrent positions	shares of the
	(Date of offili)		and significant concurrent positions	Company held
1	Hiroyoshi Yoshiki (January 4, 1957)	April 1980 January 2001 January 2007 June 2009 June 2010 April 2011 January 2012 April 2015 June 2016	Joined Toyota Motor Co., Ltd. Vice President, Toyota Motor Manufacturing, Kentucky, Inc. General Manager, Plant Administration Div., Kinuura Plant, Toyota Motor Corporation Managing Officer Plant General Manager, Kinuura Plant Deputy Chief Officer, Technical Administration Group Chief Officer, Technical Administration Group Corporate Adviser, the Company Representative Director and Senior Executive Vice President Representative Director and President (to the present)	23,700
2	Mikio Iwatsuki (September 10, 1957)	[Responsibilities In charge of Man Center, Okazaki	Joined the Company General Manager, Engineering Div., Mutsumi Plant Counselor, Information & Environmental Equipment Div., Mutsumi Plant Officer, Information & Environmental Equipment Div., Mutsumi Plant Director Director Managing Executive Officer Director Senior Managing Executive Officer (to the present) at the Company] aufacturing & Production Engineering, Chief of Production Plant, Mutsumi Plant, Tahara Plant, Health & Safety Production & Logistics Control Div., Production Support	17,000

No.	Name (Date of birth)		e, positions, responsibilities ant concurrent positions	Number of shares of the
	(2000 31 01101)		<u> </u>	Company held
3	Takayuki Yoshida (May 21, 1958)	July 2010 Officer, Production July 2011 Deputy Chief, Planning Office Director Director Mana	Planning Office et Planning Office Engineering Center, and Officer, Product	10,600
		[Responsibilities at the Company] In charge of Product Planning Management, in charge of Engineering & Quality Assurance, in charge of Exhaust & Function System Planning Management, Chief of Engineering Center, Engineering Integrated Div., Engine Equipment Development Div., Exhaust System Development Div., Performance Assurance Div., Function System Development Div.		
4	Tomohiro Takahashi (June 1, 1960)	January 2007 January 2008 January 2008 January 2010 January 2010 January 2011 July 2011 June 2012 June 2013 June 2014 June 2015 June 2016 June 2017 June 2018 June 2018 June 2018 June 2019 June 2019 June 2018 June 2019 June 2019 June 2019 June 2019 June 2018 June 2019 June 201	Motor Corporation ger, Purchasing Dept. No. 3, Purchasing obal Purchasing Center ger, Body Parts Dept. No. 2, Body Parts v., Purchasing Group ger, Purchasing Control Dept. ng Center, the Company y Chief, Planning Center ging Executive Officer (to the present)  Purchasing, Chief of Planning Center, nagement Planning Office, Business Promotion Office, Purchasing Planning erial & Tooling & Equipment Purchasing	13,600
5	Fumio Ohashi (August 23, 1960)	April 1984 Joined Toyota January 2004 January 2005 January 2006 January 2007 January 2007 January 2009 January 2019 January 2014 January 2014 January 2014 January 2015 January 2015 January 2015 January 2015 January 2015 January 2015 January 2016 January 2017 January 2018 January 2018 January 2019 Januar	retary and Treasurer, Toyota Motor Canada Inc. ger, Global Audit Dept., Toyota Motor iser, the Company ging Executive Officer (to the present)	11,200

No.	Name (Date of birth)	Past experience, positions, responsibilities and significant concurrent positions		Number of shares of the Company held
6	Keita Asakawa (February 18, 1960)	November 2008 July 2009 January 2011 July 2012 June 2014 June 2015 [Responsibilities	Officer, Overseas Business Planning Div. President, FUTABA CZECH, S.R.O. Senior Officer, the Company Managing Executive Officer Director Managing Executive Officer (to the present) at the Company] enter, Sales Planning Office, Sales Management Div. 1, nt Div. 2	6,400
7	Kiyoshi Kinoshita (July 5, 1944)	April 1967 June 1996 June 1997 June 2000 June 2010 June 2011 June 2013 June 2014	Joined Toyota Motor Co., Ltd. General Manager, Production Control Div., Toyota Motor Corporation Audit & Supervisory Board Member Representative Director and Executive Vice President, TOKAI RIKA CO., LTD. President and Representative Director Chairman of the Board and Representative Director Chairman of the Board, Representative Director and Corporate Officer Corporate Senior Adviser Director, the Company (to the present)	7,800
8	Masaki Horie (November 25, 1949)	April 1973 November 1980 July 1997 January 2001 September 2006 July 2010 June 2011 June 2015 June 2016	Joined Price Waterhouse Japan Joined Itoh Audit Corporation Representative Partner Representative Partner, Chuo Aoyama Audit Corporation Representative Partner, PricewaterhouseCoopers Aarata Established Masaki Horie C.P.A. Office (to the present) Outside Audit & Supervisory Board Member, TOKAI RIKA CO., LTD. Audit & Supervisory Board Member, the Company Outside Audit & Supervisory Board Member, IBIDEN CO., LTD. (to the present) Director, the Company (to the present)	0

## (Notes)

- 1. There are no special interests between each candidate and the Company.
- 2. Mr. Kiyoshi Kinoshita and Mr. Masaki Horie are both candidates for Outside Directors.
- 3. Reasons for appointment as candidates for Outside Directors

  Candidate for Outside Director Kiyoshi Kinoshita has a wealth of experience and wide insights, etc., as a manager of TOKAI RIKA CO., LTD., and to reflect these in the Company's management, his election as Outside Director is proposed.

Candidate for Outside Director Masaki Horie has specialized intellect and knowledge, etc., as a certified public accountant, and to reflect these in the Company's management, his election as Outside Director is proposed.

- 4. Cases where candidates for Outside Director were appointed Director, Executive, or Audit & Supervisory Board Member of another company within the past five years and facts regarding violation of laws and regulations or the Articles of Incorporation during the term of office at said company and facts regarding other false business execution.
  - During the term of office of Mr. Kiyoshi Kinoshita as Chairman and Representative Director of TOKAI RIKA CO., LTD., an investigation was made by the United States Department of Justice for allegations of violation of the United States Antitrust Act regarding the sale of certain automobile components, and in October 2012, a plea bargain agreement was concluded with said Department.
- 5. The Company has concluded with Mr. Kiyoshi Kinoshita and Mr. Masaki Horie a limited liability agreement pursuant to Article 423, Paragraph 1 of the Companies Act to limit the liability under the total amount stipulated in Article 425, Paragraph 1 of the Companies Act, and if their reappointment is approved, the Company plans to continue this agreement.
- 6. The number of years since assuming office as Outside Director for candidates for Outside Directors of will be three years for Mr. Kiyoshi Kinoshita and one year for Mr. Masaki Horie as of the conclusion of this General Meeting of Shareholders.
- 7. The Company has designated candidates for Outside Director Kiyoshi Kinoshita and Masaki Horie as Independent Directors/Auditors based on the definitions of the Tokyo Stock Exchange, Inc. and the Nagoya Stock Exchange, Inc., and has made submissions to both Exchanges.

## **Proposal 2:** Election of 1 Audit & Supervisory Board Member

Audit & Supervisory Board Member Umenobu Sugiki will retire via resignation at the conclusion of this General Meeting. Accordingly, the Company proposes the election of 1 Audit & Supervisory Board Member. The Audit & Supervisory Board has previously given its approval to this proposal.

The candidate for Audit & Supervisory Board Member is as follows:

Name (Date of birth)		Past experience, positions and significant concurrent positions	Number of shares of the Company held
* Akira Nakashima (December 8, 1958)	January 2012 January 2015 June 2015 June 2017	Joined Toyota Motor Co., Ltd. Project General Manager, Administration Management Dept., Production Engineering Planning Div., Toyota Motor Corporation Vice President, GAC Toyota Motor Co., Ltd. Corporate Advisor, TOYOTA PRODUCTION ENGINEERING CORPORATION Director Corporate Adviser, the Company (to the present)	0

#### (Notes)

- 1. There are no special interests between the candidate and the Company.
- 2. \* indicates a new candidate.

## **Proposal 3:** Payment of Bonuses to Directors

As a reward for performance in the fiscal year under review, the Company requests approval for payment of \(\xi\_25,300,000\) as bonuses to Directors (of which, \(\xi\_300,000\) to Outside Directors) for the 8 Directors (including 2 Outside Directors) in office as of the end of the fiscal year under review.

Additionally, the Company requests that the determination of specific amounts to be distributed to each Director be entrusted to the Board of Directors.